No.	Individual/Organisati	on Role	Description of declared interest or association	Date of Assessment of	Mitigation Strategy
1	Catherine Baxter	Board Director - Independent	Rotary Club of Melbourne	disclosure integrity risk 18/06/2025 None	
ı	Califernie Daxiei	Board Director - independent	Rotary Club of Melbourne Inc. Community Foundation Trust	16/00/2025 None	
			Rotary Club of Melbourne Inc. Community Foundation Trust Rotary Club of Melbourne Inc. Community Foundation Extension Fund Trust		
2	Alex Claassens	Board Director - Representative	Australian Mutual Bank - Elected Director	8/08/2024 None	To be reviewed and determined on ongoing basis
3	Alex Claassens	Board Director - Representative	Transport Heritage, NSW - Elected Director	8/08/2024 None	To be reviewed and determined on ongoing basis To be reviewed and determined on ongoing basis
<u>3</u>	Alex Claassens	Board Director - Representative	NSW Freight Transport Advisory Council - Appointed member	8/08/2024 None	To be reviewed and determined on ongoing basis To be reviewed and determined on ongoing basis
5	Alex Claassens	Board Director - Representative	International Transport Workers Federation (Railway Section) - Asia/Pacific Chair	8/08/2024 None	To be reviewed and determined on ongoing basis To be reviewed and determined on ongoing basis
5 6	Alex Claassens Alex Claassens	Board Director - Representative	Australian Rail Tram and Bus Union - National Secretary	28/11/2024 None	To be reviewed and determined on ongoing basis To be reviewed and determined on ongoing basis
7			,		0 0
<u>/</u>	Alex Claassens	Board Director - Representative	Unions NSW Finance and Governance Committee - Member	28/11/2024 None	To be reviewed and determined on ongoing basis
8	Alex Claassens	Board Director - Representative	Australian Council of Trade Unions (ACTU) - Executive member	28/11/2024 None	To be reviewed and determined on ongoing basis
9	Alex Claassens	Board Director - Representative	Australian Labor Party - Member	18/06/2025 None	To be reviewed and determined on ongoing basis
10	Anita Kauffmann	Board Director - Independent	Nil to declare	14/03/2024 None	
<u>11</u>	Anita Kauffmann	Board Director - Independent	Agricultural Business Research Institute (ABRI) - Managing Director	18/06/2025 None	
12	Anita Kauffmann	Board Director - Independent	Hunter New England Local Health District Board - Chair of Finance and Performance	18/06/2025 None	
13	Anita Kauffmann	Board Director - Independent	Red Eight Produce Pty Ltd - Chair and Shareholder	18/06/2025 None	
14	Anita Kauffmann	Board Director - Independent	DSP Taylor Pty Ltd - Chair and Shareholder	18/06/2025 None	
15	Anita Kauffmann	Board Director - Independent	Fighter World (part of Museums & Galleries NSW) - Director	18/06/2025 None	
16	Anita Kauffmann	Board Director - Independent	Chartered Accountants Australia and New Zealand - Member	18/06/2025 None	
17	Anita Kauffmann	Board Director - Independent	Resolutions Institute - Member	18/06/2025 None	
18	Anita Kauffmann	Board Director - Independent	Australian Institute of Company Directors - Member	18/06/2025 None	
19	Anita Kauffmann	Board Director - Independent	NSW Nationals (National Party of Australia) - Member	18/06/2025 None	
20	Anita Kauffmann	Board Director - Independent	Newcastle Cruising Yacht Club - Member	18/06/2025 None	
21	Anita Kauffmann	Board Director - Independent	Lake Keepit Soaring Club - Member	18/06/2025 None	
					To be reviewed and determined on ongoing basis
	Emily McMillan	Board Director - Representative	Nil to declare	31/05/2024 None	
22	Emily McMillan Emily McMillan	Board Director - Representative Board Director - Representative	Nil to declare Australia Labor Party - Member	31/05/2024 None 18/06/2025 None	To be feviewed and determined on ongoing basis
22 23	Emily McMillan	Board Director - Representative	Australia Labor Party - Member	18/06/2025 None 18/06/2025 None	To be reviewed and determined on ongoing basis
22 23 24	Emily McMillan Emily McMillan	Board Director - Representative Board Director - Representative	Australia Labor Party - Member Australian Labor Party - National Executive	18/06/2025 None 18/06/2025 None	To be reviewed and determined on ongoing basis
22 23 24 25	Emily McMillan Emily McMillan Emily McMillan	Board Director - Representative Board Director - Representative Board Director - Representative	Australia Labor Party - Member Australian Labor Party - National Executive Australian Labor Party - Chair of National Women's Forum	18/06/2025 None 18/06/2025 None 18/06/2025 None	
22 23 24 25 26	Emily McMillan Emily McMillan Emily McMillan Jamie Newlyn	Board Director - Representative Board Director - Representative Board Director - Representative Board Director - Representative	Australia Labor Party - Member Australian Labor Party - National Executive Australian Labor Party - Chair of National Women's Forum Member representative of Maritime Super	18/06/2025 None 18/06/2025 None 18/06/2025 None 28/03/2023 None	To be reviewed and determined on ongoing basis
22 23 24 25 26 27	Emily McMillan Emily McMillan Emily McMillan Jamie Newlyn Jamie Newlyn	Board Director - Representative	Australia Labor Party - Member Australian Labor Party - National Executive Australian Labor Party - Chair of National Women's Forum Member representative of Maritime Super Australian Labor Party	18/06/2025 None 18/06/2025 None 18/06/2025 None 28/03/2023 None 18/06/2025 None	To be reviewed and determined on ongoing basis
22 23 24 25 26 27 28	Emily McMillan Emily McMillan Emily McMillan Jamie Newlyn	Board Director - Representative Board Director - Representative Board Director - Representative Board Director - Representative	Australia Labor Party - Member Australian Labor Party - National Executive Australian Labor Party - Chair of National Women's Forum Member representative of Maritime Super Australian Labor Party Director of Transport Education Audit Compliance Health Organisation (TEACHO) which	18/06/2025 None 18/06/2025 None 18/06/2025 None 28/03/2023 None	To be reviewed and determined on ongoing basis • Refrains from participating in any discussion where the Board
22 23 24 25 26 27	Emily McMillan Emily McMillan Emily McMillan Jamie Newlyn Jamie Newlyn	Board Director - Representative	Australia Labor Party - Member Australian Labor Party - National Executive Australian Labor Party - Chair of National Women's Forum Member representative of Maritime Super Australian Labor Party Director of Transport Education Audit Compliance Health Organisation (TEACHO) which researches into workplace health and safety, and manages the BlueCard (WHS induction).	18/06/2025 None 18/06/2025 None 18/06/2025 None 28/03/2023 None 18/06/2025 None	To be reviewed and determined on ongoing basis • Refrains from participating in any discussion where the Board deems that TEACHO may benefit
22 23 24 25 26 27	Emily McMillan Emily McMillan Emily McMillan Jamie Newlyn Jamie Newlyn	Board Director - Representative	Australia Labor Party - Member Australian Labor Party - National Executive Australian Labor Party - Chair of National Women's Forum Member representative of Maritime Super Australian Labor Party Director of Transport Education Audit Compliance Health Organisation (TEACHO) which	18/06/2025 None 18/06/2025 None 18/06/2025 None 28/03/2023 None 18/06/2025 None	To be reviewed and determined on ongoing basis • Refrains from participating in any discussion where the Board

10/08/2025 Page 1 of 1